Chapter 10 Exam – Risk

Question 1 (Question ID: 1008)

While reviewing a draft charter for a predictive hospital billing upgrade, an executive says the overall risk assessment section is wasted effort because most project problems cannot be predicted. What should the project manager do?

A. Show the executive the risks found on similar past billing projects.

B. Move the risk assessment into the risk management plan.

C. Ask the sponsor to decide whether the charter keeps the section.

D. Increase the charter's management reserve for unknown problems.

Question 2 (Question ID: 1019)

An AI tool organized probability estimates and cost impacts for the top 15 risks on a refinery upgrade and drafted expected monetary value totals. Finance wants the contingency amount by Friday. The totals are within 5% of the reserve used on the last upgrade, but two probability values came from a vendor brochure. The tool license was renewed last month. What should the project manager do before using the totals?

A. Compare the totals line by line with the reserve from the last upgrade.

B. Check the two brochure-based probabilities against the company's past refinery projects.

C. Rerun the expected monetary value math by hand to check the tool's arithmetic.

D. Run a Monte Carlo analysis on the top 15 risks to confirm the totals.

Question 3 (Question ID: 1028)

During execution of a predictive hospital expansion, a buyer learns that the imaging equipment on order is larger than its data sheet showed and may not fit through the loading dock of the leased storage building. The risk is not in the register. The equipment ships in six weeks, and the facilities lead wants to lease a second building with a wider dock. The current lease renews in March. What should the project manager do FIRST?

A. Review the supplier contract to see who pays for oversize deliveries.

B. Rate the dock risk's probability and impact on the project's risk scales.

C. Estimate the cost of leasing a second building with a wider dock.

D. Find out why the data sheet error was missed during planning.

Question 4 (Question ID: 2827)

A hybrid project has a predictive construction stream and an adaptive software stream. The project manager wants a single, coherent way to manage risk across both. What approach best fits this situation?

A. Apply only predictive risk practices, such as upfront planning, to both streams equally.

B. Maintain a shared risk register with separate response strategies tailored to the predictive and adaptive portions of the work.

C. Apply only adaptive risk practices, such as spikes, to both streams equally.

D. Use two completely separate risk registers that never share information with each other.

Question 5 (Question ID: 3309)

A stakeholder wants to use the project's contingency reserve to cover an unrelated cost increase. Select the **two** accurate statements about how contingency reserves may be used.

A. If a risk does not occur, its associated reserve should be returned rather than repurposed for unrelated issues.

B. Contingency reserves can be freely reallocated to any cost overrun the project experiences once the team approves.

C. Management reserves are the first reserve used for any project cost increase, regardless of cause.

D. Contingency reserves are meant to handle the impact of the specific risk they were set aside for, not unrelated costs.